

Australian Public Service **Employee Census 2021**10 May–11 June



Highlights Report NCA



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responses: 54 of 54

RESPONSE RATE: 100%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

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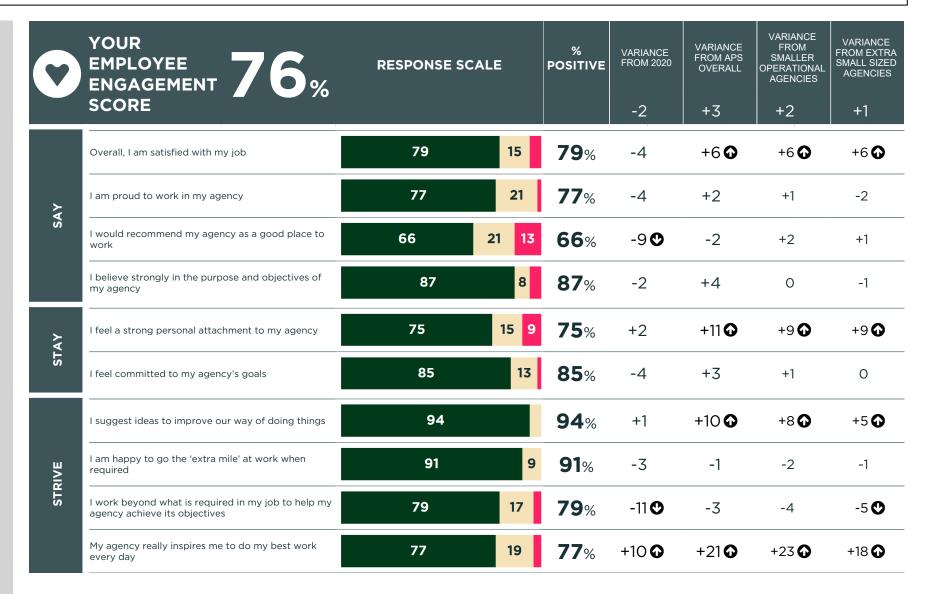


EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE
ENGAGEMENT SCORES
AREN'T JUST ABOUT
HOW MUCH PEOPLE
LIKE WORKING FOR
AN AGENCY. IT IS A
MEASURE OF THE
EMOTIONAL
CONNECTION AND
COMMITMENT
EMPLOYEES HAVE TO
WORKING FOR THE
AGENCY.



KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 03.

LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	85	11	85 %	+4	+6�	+8�	+96
My supervisor can deliver difficult advice whilst maintaining relationships	81	11 8	81%	+6♠	+3	+5♠	+5♠
My supervisor invites a range of views, including those different to their own	79	13 8	79 %	-	0	+2	0
My supervisor encourages my team to regularly review and improve our work	85	8 8	85%	+5♠	+5♠	+80	+6 ♠
My supervisor is invested in my development	70	25	70%	-4	-4	-1	-4
My immediate supervisor encourages me	77	15 8	77 %	+2	+2	+3	+1
My supervisor ensures that my workgroup delivers on what we are responsible for	87	11	87%	+1	0	+2	+4
My supervisor provides me with helpful feedback to improve my performance	79	13 8	79 %	-	+5♠	+7 0	+80

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	74	17 9	74 %	+3	+6�	+15 🟠	+80
My SES manager presents convincing arguments and persuades others towards an outcome	71	19 10	71 %	-	+11 🐼	+15 �	+50
My SES manager promotes cooperation within and between agencies	72	19 9	72 %	+1	+6�	+12 🕥	+1
My SES manager encourages innovation and creativity	75	15 9	75 %	-	+11 🐼	+18 🚱	+10 🐼
My SES manager creates an environment that enables us to deliver our best	72	19 9	72 %	-	+10 🐼	+17 🚱	+90
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	77	17	77 %	-3	+4	+10 🚱	0
ALL SES	RESPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
In my agency, the SES work as a team	68	26	68%	+1	+15 🟠	+220	+10 🐼
In my agency, the SES clearly articulate the direction and priorities for our agency	67	21 12	67 %	-7 ⊙	+70	+18 🕎	+70

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative





COMMUNICATION AND CHANGE

	RESPONSE S	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
My supervisor communicates effectively	87	9	87 %	+6♠	+5 •	+80	+8•
My SES manager communicates effectively	77	13 9	77 %	+5♠	+8	+16 🐼	+10 🐼
In my agency, communication between SES and other employees is effective	63	21 15	63 %	-17 🗸	+12 🕢	+20 🐼	+12 🚱
Internal communication within my agency is effective	70	13 17	70 %	+2	+12 🕢	+19 🚱	+14 🚱
When changes occur, the impacts are communicated well within my workgroup	79	8 13	79 %	-5♥	+13 🚱	+15 🐼	+14 🚱
Staff are consulted about change at work	66	23 11	66%	+5♠	+21 ₲	+23 6	+20 ♠
Change is managed well in my agency	53	32 15	53 %	-7 ©	+10 🐼	+15 🐼	+11 🚱

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
My job gives me opportunities to utilise my skills	87	87 %	+1	+3	+2	0
I have a choice in deciding how I do my work	81 15	81%	+11 🚱	+20 	+12 🕢	+80
Where appropriate, I am able to take part in decisions that affect my job	85	11 85%	-	+17 🕢	+17 🕢	+13 🚱
I am clear what my duties and responsibilities are	87	87%	-5♥	+80	+8 ⊙	+13 🚱
I am satisfied with the recognition I receive for doing a good job	68 21	11 68%	-9♥	+2	+5 ♠	+1
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	57 19 25	57 %	-1	-9♥	-5♥	-13 ♥
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	70 23	8 70%	-4	-7 ♥	-8♥	-6♥
I am satisfied with the stability and security of my job	66 23	11 66%	-7♥	-14 ©	-2	-8♥
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	79 13	8 79%	-	+3	-1	+3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 07.

WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
I feel a strong personal attachment to the APS	47 38 15	47 %	-15 ♥	-16 ♥	-10 👁	-5♥
I understand how my role contributes to achieving an outcome for the Australian public	89	89%	+1	-2	-1	0
I believe strongly in the purpose and objectives of the APS	74 21	74 %	-13 ♥	-80	-7 ⊙	-80

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		27%	+60	+3	-1	0
Slightly above capacity - lots of work to do		40%	-6♥	0	+2	-1
At capacity - about the right amount of work to do		21%	-1	-7♥	-6♥	-4
Slightly below capacity - available for more work		10%	+2	+4	+4	+4
Well below capacity – not enough work		2%	0	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





INCLUSION

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	81 13	81%	-4	+2	+5♠	+6 ₽
My supervisor actively supports people from diverse backgrounds	81 13	81%	-	+1	+4	+5 ♠
I receive the respect I deserve from my colleagues at work	72 25	72 %	-5♥	-9 ©	-9 0	-7 0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

2021 APS employee census PAGE 10.

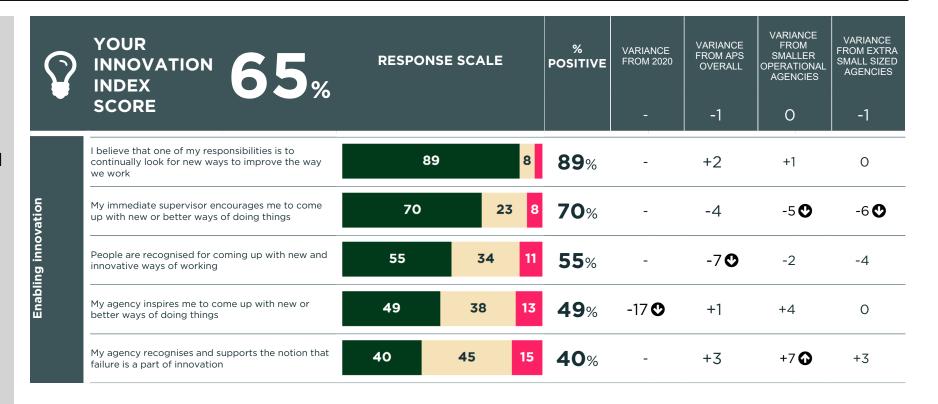


ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



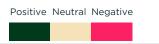
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





2021 APS employee census PAGE 11.

WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING
SCORE PROVIDES A
MEASURE OF THE
PRACTICAL AND
CULTURAL
ELEMENTS THAT
ALLOW FOR A
SUSTAINABLE AND
HEALTHY WORKING
ENVIRONMENT.



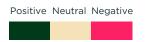
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





2021 APS employee census PAGE 12.

WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
How often do you find your work stressful?						
Always		6%	-	0	0	+1
Often		17%	-	-12 O	-13 O	-11 👁
Sometimes		60%	-	+12 🕥	+13 🚱	+13 🚱
Rarely		17 %	-	+1	+1	-1
Never		0%	-	-2	-2	-2
To what extent is your work emotionally demanding?	?					
To a very large extent		6%	+60	-3	-3	0
To a large extent		19%	-3	-4	-4	-2
Somewhat		43%	0	+4	+3	+3
To a small extent		21%	-80	-1	0	-2
To a very small extent		11%	+5♠	+4	+3	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
I feel burned out by my work						
Strongly agree		6%	+1	-3	-4	-2
Agree		17%	-11 👁	-80	-80	-8♥
Neither agree nor disagree		38%	+1	+7 ₽	+80	+9♠
Disagree		30 %	+5 ⊘	+2	+2	+2
Strongly disagree		9%	+4	+2	+2	0
In general, would you say that your health is:						
Excellent		9%	-	-2	-3	-4
Very good		40%	-	+5 	+4	+2
Good		38%	-	+2	+1	+4
Fair		11%	-	-3	-1	-2
Poor		2%	-	-2	-1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		6%	-	-21 0	-22 O	-21 0
Very good		77 %	-	+22 ♦	+24 🚱	+19 🚱
Average		17 %	-	+2	+1	+4
Below average		0%	-	-2	-2	-1
Well below average		0%	-	-1	-1	-1
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		4%	-	-12 👁	-9 0	-15 👁
Very good		71 %	-	+15 🐼	+20 🐼	+15 🚱
Average		24%	-	0	-5♥	+4
Below average		2%	-	-1	-3	-2
Well below average		0%	-	-2	-2	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





PERFORMANCE

	RESPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	92	8	92%	+2	+12 🐼	+11 🐼	+5♠
My workgroup has the tools and resources we need to perform well	57	25 19	57 %	-4	-7 ♥	-3	-4
The people in my workgroup use time and resources efficiently	72	21 8	72 %	-11 O	-5♥	-5♥	-8♥
My workgroup can readily adapt to new priorities and tasks	85	9	85%	-6♥	-1	0	-2
The people in my workgroup cooperate to get the job done	87	9	87 %	-2	0	0	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 16.

RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
Which of the following statements best reflects your current position?	current thoughts about working in your					
I want to leave my position as soon as possible		10%	-	0	0	-1
I want to leave my position within the next 12 months		21%	-	-1	0	-1
I want to stay working in my position for the next one to two years		37 %	-	0	-1	-9♥
I want to stay working in my position for at least the next three years		33%	-	+1	0	+11 🐼
What best describes your plans involved with leaving	your current position?	13%	-	+7 •	+80	+80
I am pursuing another position within my agency		13%	-	-29♥	-5♥	+1
I am pursuing a position in another agency		38 %	-	+13 🐼	-3	-6♥
I am pursuing work outside the APS		19%	-	+7 0	+1	-3
It is the end of my non-ongoing, casual or contracted employment		0%	-	-3	-6♥	-8 👁
Other		19%	-	+6 	+5♠	+76

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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RETENTION



EMPLOYEES WHO
WANTED TO LEAVE
WERE ASKED FOR THE
PRIMARY REASON
BEHIND THEIR DESIRE
TO LEAVE AND COULD
SELECT ONE
RESPONSE FROM A

LIST OF ITEMS.

ONLY THE THREE
REASONS FOR
LEAVING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

F	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
What is the primary reason behind your desire to leave y responses):	our current position? (3 highest					
There is a lack of future career opportunities in my agency		36%	-	-	-	-
Senior leadership is of a poor quality		27 %	-	-	-	-
I have achieved all I can in my current position		9%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 18.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
During the last 12 months and in the course of y discrimination on the basis of your background						
Yes		6%	-4	-6♥	-3	-2
No		94%	+4	+60	+3	+2
Did this discrimination occur in your current ag	ency?					
Yes		100%	+17 🟠	+6�	+6�	+13 🚳
No		0%	0	-6♥	-6♥	-13 👁

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 19.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF
HARASSMENT OR
BULLYING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	ESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
During the last 12 months, have you been subjected to har workplace?	rassment or bullying in your current					
Yes		20%	+5♠	+8 ۞	+80	+9 0
No		74 %	-80	-80	-7 ♥	-80
Not sure		6%	+3	0	-1	-1
Types of harassment or bullying experienced (3 highest reversely below the company of the compan	esponses):	60%				
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		60%	-	_	-	-
Cyberbullying (e.g. harassment via IT, or the spreading of gossip/materials intended to defame or humiliate)		10%	-	-	-	_
Did you report the harassment or bullying?						
I reported the behaviour in accordance with my agency's policies and procedures		10%	-	-24 O	-31	-21 O
It was reported by someone else		0%	-	-7♥	-7 ♥	-7 ♥
		90%		+31	+39 🕢	+27 @

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

2021 APS employee census PAGE 20.

KEY



COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
Excluding behaviour reported to you as part of witnessed another APS employee in your agen may be serious enough to be viewed as corrup	cy engaging in behaviour that you consider					
Yes		0%	Ο	-4	-5 O	-5♥
No		90%	+1	+1	+4	+5♠
Not sure		8%	+4	+3	+2	+1
Would prefer not to answer		2%	-1	0	-1	-1
Did you report the potentially corrupt behavior	ur?					
I reported the behaviour in accordance with my age policies and procedures	ncy's	-	-	-	-	-
It was reported by someone else		-	-	-	_	-
I did not report the behaviour		-	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 21.

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA SMALL SIZED AGENCIES
How do you describe your gender?						
Man or male		37 %	-3	0	0	+7 0
Woman or female		57 %	0	-2	-1	-80
Non-binary		0%	-	0	0	0
I use a different term		0%	-	0	0	-
Prefer not to say		6%	+2	+2	+1	+1
Do you identify as an Australian Aboriginal and/or Torres St	rait Islander person?					
Yes		2%	-4	-2	-2	0
No		98%	+4	+2	+2	0
Do you have an ongoing disability?						
Yes		8%	+2	-1	+1	+1
No		92%	-2	+1	-1	-1

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM EXTR. SMALL SIZEI AGENCIES
Do you have carer responsibilities?						
Yes		27 %	-7 O	-13 ♥	-12 🔮	-12 O
No		73 %	+7 ₲	+13 🚱	+12 🚳	+12 🕢
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		6%	-2	-1	-2	-4
No		94%	+2	+1	+2	+4
n which country were you born?						
Australia		73 %	-	-4	-3	-5 O
Other country		27 %	-	+4	+3	+5♠
Do you speak a language other than English at home?						
No, English only		83%	-	+2	0	-2
Yes, other		17%	-	-2	0	+2

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 23.



TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

 ~	
A x 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	OPPORTUNITIES ed to focus on and turn into action
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

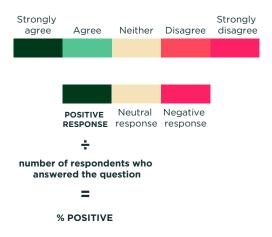
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613	5 = 52%				

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

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