



Australian Government
National Capital Authority

National Capital Authority Corporate Plan

2025-26 to 2028-29

Canberra, a Capital for
all Australians



The NCA acknowledges the Ngunnawal people as traditional custodians of Canberra and recognises any other people or families with connection to the lands of the ACT, pays respect to their Elders, past and present, and recognises their long-standing connection to the land and the region.

Dhawura nguna, dhawura Ngunnawal

This Country is Ngunnawal Country

Chair's message

On behalf of the National Capital Authority (NCA), I am pleased to present the 2025-26 NCA Corporate Plan, as required under paragraph 35(1)(b) of the Public Governance, Performance and Accountability Act 2013.



The NCA has a unique and special purpose, to champion and protect the national interests of Canberra as the Nation's Capital City. As the city of Canberra continues to grow and evolve, the NCA has an important role to balance between preserving that uniqueness and special purpose while supporting a modern and dynamic city.

This plan outlines the NCA's strategy for continuing to deliver on that purpose over the next four years 2025-26 to 2028-29. This is an enduring purpose and requires a long-term strategic focus. Just as Canberra commenced as a planned city to serve as the nation's capital, so it must continue to be planned in its evolution to respond to the societal needs of today and anticipate the needs of the future. Together with my fellow Board members, we have committed to a proactive agenda where the NCA drives progress across its three remits of Planning, Managing and Promoting the National Capital.

While acknowledging and preserving the original Griffin vision for Canberra, the Board also sees its responsibility to support a future looking perspective to ensure the Nation's Capital is and remains one of which all Australians can be proud.

The NCA will continue to deliver against its legislated responsibilities under the *Public Governance, Performance and Accountability Act 2013* (PGPA Act) and respond to the expectations of the Government set out in its Statement of Expectations and our responding Statement of Intent. In doing this, the Board recognises its role in supporting and contributing to the broader policy agenda of the Government in areas such as National Housing Targets, Sustainable Urban Development, and improved Productivity and Efficiency in regulatory activities.

The NCA will look to deliver against its responsibilities by working collaboratively with ACT Government and other stakeholders. We will continue to improve transparency in our communications with the community, local and national, and create opportunities for engagement on the NCA's strategies, key priorities and current projects. We will continue implementation of our Reconciliation Action Plan to build understanding of First Nation's culture and stories.

The NCA's work for the period ahead includes major infrastructure projects for the Commonwealth Avenue Bridge and the Scrivener Dam, continued renewal and enhancement of precincts within the National Estate, and a focus on increasing activation and events in and around the National Triangle and Lake Burley Griffin to engage local community and attract visitors.

A handwritten signature in black ink, appearing to read 'Terry Weber', written in a cursive style.

Terry Weber,
Chair, National Capital Authority, 12 August 2025

Our Statutory Role

The NCA is established under the Australian Capital Territory (Planning and Land Management) Act 1988 (the PALM Act).

The NCA's Minister is the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories and Minister for Emergency Management.

The NCA's Accountable Authority members are:

- Mr Terry Weber (Chair)
- Ms Karen Doran PSM (Chief Executive)
- Mr James Willson (member)
- Professor Helen Lochhead AO (member)

At the time of publication there is one vacant membership.

In 2024, the NCA was provided with a Statement of Expectations (SoE) by the Minister. The SoE provides the NCA with guidance on the Minister's priorities and expectations in relation to governance, our approach to regulation, and our relationship with government and stakeholders. The NCA's Statement of Intent sets out actions the NCA will take in response. The two Statements are available on the NCA's website (nca.gov.au).

(See Background section for more detail on the legislative framework and statutory responsibilities under which the NCA operates.)

Our Purpose and Strategic Priorities

The NCA's purpose is:

To shape Canberra as a capital of which all Australians can be proud, by ensuring it is well **Planned, Managed and Promoted** consistent with its enduring national significance.

The Corporate Plan is the NCA's primary strategic planning document and sets out the strategies the NCA will pursue to achieve this purpose over the four years 2025-26 to 2028-29. The Corporate Plan provides details of the NCA's strategic priorities, intended outcomes, key activities and performance measures. It identifies strategic risks and associated management strategies.

The NCA's strategic priorities for the next four years are to ensure:

- Canberra is planned and developed in accordance with its special role as Australia's National Capital, including through effective stakeholder and community engagement.
- Canberra attracts citizens and visitors to celebrate and engage with the story of the National Capital.
- Infrastructure and natural assets under the NCA's stewardship are maintained and enhanced to continue to fulfil their design, purpose and function.

To shape Canberra as a capital of which all Australians can be proud, by ensuring it is well **Planned**, **Managed** and **Promoted** consistent with its enduring national significance.

1. Planning and designing areas of special national importance in Canberra and raising community awareness by ensuring that the National Capital is **Planned** and promoted consistent with its enduring national significance

1.1 Canberra is planned and developed in accordance with its special role as Australia's National Capital, including through effective stakeholder and community engagement

Intended Result	Performance Measure	Key Activities
<ul style="list-style-type: none"> High quality, sustainable developments that respond to evolving societal needs while reflecting the vision and intent of the Griffin Plan. The National Capital Plan and supporting policies remain contemporary and appropriately reflects the national significance of Canberra. Information in support of statutory approval processes is clear and easy to understand. Statutory approval processes are undertaken efficiently and consistently. Processes are transparent and promote effective stakeholder and community engagement. 	<p>1.1.1 At least 90% of Works Approval applicants are satisfied the regulatory process is transparent, clear and easy to understand.</p> <p>1.1.2 At least 80% of Works Approvals applications processed are assessed against the National Capital Plan within 15 working days.</p> <p>1.1.3 At least 80% of stakeholders giving a satisfactory rating on the NCA's communication and engagement efforts.</p>	<ul style="list-style-type: none"> Respond to recommendations from the Discussion Paper - Review of Decision-Making Frameworks under the National Capital Plan Review of the National Capital Plan including establishment of the Hume Circle Urban Renewal precinct, and the revised West Basin precinct code Prepare and make available associated policy and guidance documents to support the National Capital Plan Progress precinct-based master planning work including for, Acton Peninsula and Commonwealth Place Progress development of the Diplomatic Estate at North Curtin Contribute to projects where there are relevant considerations of national significance, including Australian Institute of Sport project podium, National Gallery of Australian structure garden renewal, Canberra Theatre, City Aquatic Centre, Light Rail Stage 2B Conduct 2 Community Forums and other project specific engagements

To shape Canberra as a capital of which all Australians can be proud, by ensuring it is well Planned, Managed and Promoted consistent with its enduring national significance.

1. Planning and designing areas of special national importance in Canberra and raising community awareness by ensuring that the National Capital is planned and Promoted consistent with its enduring national significance

1.2 Canberra attracts citizens and visitors to celebrate and engage with the story of the National Capital

Intended Result	Performance Measure	Key Activities
<ul style="list-style-type: none"> Experiences and activities that enhance the awareness of the National Capital and its national significance. Creating and activating interesting, safe and welcoming precincts for locals and visitors. Vibrant and active marketing campaigns, social media and digital communications to engage the Australian public. Increasing engagement with First Nations' history people and culture. 	<p>1.1.4 Visitor satisfaction rating of at least 90% across the NCA Estate.</p> <p>1.1.5 At least 90% of participants reporting a high satisfaction rating with education programs.</p>	<ul style="list-style-type: none"> Deliver and support major national events including Australia Day, Anzac Day, Remembrance Day Deliver public programs provided by the National Capital Exhibition and support educational tours about the National Capital Support major local events delivered by ACT Government and others on the National Estate including Floriade, Canberra Day, Enlighten, Xmas in July Promote First Nations events including Reconciliation Day, NAIDOC Week Encourage activation around Lake Burley Griffin through developing and supporting a range of service offerings and activities Further develop the National Triangle brand including establishing a destination website for the National Triangle.

To shape Canberra as a capital of which all Australians can be proud, by ensuring it is well Planned, **Managed** and Promoted consistent with its enduring national significance.

2. To facilitate the proper **Management and Enhancement** of National Land Infrastructure and natural assets under the NCA’s stewardship are maintained and enhanced to continue to fulfil their design, purpose and function

2.1 Infrastructure and natural assets under the NCA’s stewardship are maintained and enhanced to continue to fulfil their design, purpose and function

Intended Result	Performance Measure	Key Activities
<ul style="list-style-type: none"> • Presentation of National Lands and assets commensurate with their national significance. • Revitalised precincts promoting greater activation and visitation. • Enhanced placemaking and amenity across the National Estate. • The National Estate provides places and spaces that are safe, accessible and connected. • Principles of environmental management and sustainable operations are applied in design, materials and maintenance. • Cultural, heritage and ecological values across the National Estate are conserved and enhanced. 	<p>1.2.1 At least 90% of capital improvements are actioned within target timeframes.</p> <p>1.2.2 At least 90% of maintenance issues are addressed within target timeframes, in accordance with safety, risk and priority.</p> <p>1.2.3 To increase the National Estate tree canopy, plant a minimum of 600 new trees per year.</p> <p>1.2.4 At least 90% of key documents underpinning the maintenance and management of the National Estate are reviewed in target timeframes.</p>	<ul style="list-style-type: none"> • Deliver major capital projects, including <ul style="list-style-type: none"> – Commonwealth Avenue Bridge – Scrivener Dam – Renewal of Parkes Place – Kings Park Stage 3 improvement to amenity and accessibility • Deliver memorials and public artworks across the National Estate • Review Lighting infrastructure on the National Estate to modernise, enhance safety and improve sustainability • Renew and enhance accessibility and connectivity in and around the National Triangle, including signage • Continue to implement asset maintenance plans, including for roads and carparks, footpaths, bus stops and cycleways and irrigation, stormwater drainage • Continue planting programs to increase the tree canopy and improve tree age and species diversity • Ongoing management of conservation and grasslands areas

Our Operating Environment

The challenges, partnerships, risks and opportunities that influence our activities and strategy

The NCA will continue to respond to a range of external influences in our operating environment – including economic circumstances and government and societal policy matters.

The NCA is responsible for a large and diverse asset base, where many assets are aging, unique and have heritage values. This brings challenges in applying limited financial and other resources to most efficiently and effectively manage this asset base, respond to high priority issues and meet community expectations.

As a small organisation with around 70 staff, the burden of governance and compliance requirements, responding to emerging risks and new technologies, can be heavy and requires a balanced and proportionate approach which appropriately reflects the risk tolerances set by the Authority. The NCA operates under a relatively flat structure reflecting the skills and experience of our workforce.

We recognise the importance of establishing collaborative relationships and partnerships, to best achieve our objectives and the common objective of supporting a National Capital that continues to grow and evolve.

Our Capabilities

The NCA will continue to invest in the right capabilities to ensure we can achieve our purpose. Our people are the drivers of our capability, with a range of diverse skills reflective of the NCA's range of activities. Our team includes architects, planners, engineers, project managers, subject matter experts in environment and heritage, finance and safety as well as marketing, education and events coordinators.

The NCA will provide appropriate learning and development opportunities for all staff and ensure staff have the right tools to undertake their roles.

The NCA operates in line with the Strategic Commissioning Framework. Core work is done in-house in most cases, and any outsourcing of core work is minimal and aligns with the limited circumstances permitted under the framework.

Over the next four years the NCA will:

- Prioritise workforce planning to ensure the agency has the right skills and capabilities in place to meet current and future business needs.
- Invest in data capability to enable informed decision making and drive greater operational effectiveness.
- Implement a client relationship management system and processes to improve customer relationships, enhance collaboration and increase workplace efficiency.

Our Collaborations

The NCA works with a range of entities to help achieve our purpose.

The NCA collaborates at both a local and a national level with Government agencies, including our portfolio Department, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts (DITRDCSA).

We work collaboratively with National Cultural Institutions to promote the role of Canberra as the national capital, leveraging opportunities for coordinated activities and to increase awareness of the culture, art and histories on display throughout the National Triangle.

The NCA works collaboratively with the ACT Government, including on planning matters in relevant areas on major projects and on major visitor events.

The NCA is a small agency responsible for building and maintaining a broad range of assets. Much of this groundwork relies on outsourced service providers with whom the NCA has developed trusted working relationships. In addition, we recognise the importance of community, and we foster connections through community forums, NCA volunteers and collaborations with community groups including residents' groups, conservation groups and others.

Our Regulatory Role

The NCA has an important regulatory role in its responsibilities for the planning of the Nation's Capital. The NCA's regulatory responsibility includes assessing works approval applications, administering parking arrangements and facilitating events on the National Estate.

In performing these regulatory functions, the NCA looks to act fairly, consistently and transparently, to establish productive relationships with our stakeholders, and to be a trusted regulator. We aim to be responsive to stakeholders needs, including being aware of the costs of regulatory requirements. Recognising the interrelationship between our regulatory responsibilities and those of the ACT Government, the NCA will continue to focus on the need to operate effectively in the context of the overall regulatory landscape and look for opportunities to reduce inefficiency or duplication in regulation.



Our Risk Management

The NCA is committed to developing and promoting a culture of proactive risk management, supported by robust governance and oversight. The Authority has developed a Risk Management Policy and Framework which is reviewed regularly and assists in effective risk management and decision making across the agency.

We have established appropriate mechanisms to identify, communicate and escalate operational and strategic risks, including through key governance structures comprising of the Audit and Risk Committee, Executive Committee, and Work Health and Safety Subcommittee.

The Authority has identified eight key strategic risks that may impact the NCA's ability to achieve our purpose:

- Major projects are not delivered in a timely and cost-effective way, do not achieve safety and/or core objectives and overly disrupt day-to-day transport activities
- Significant failure of assets impact on public safety or confidence (assets include Scrivener Dam, Bridges, roads, lake walls, buildings, high mast lights, memorials, trees)
- Not successfully managing the safety of the NCA's workforce, contractors, and the general public
- The NCA is assessing a large number of high profile new or redevelopment projects (private and public) on nationally significant sites. The quality of the outcomes of these projects will impact on both the national capital's standing and the NCA's reputation
- The capability and maturity of our business systems are not fit for purpose to support the agency objectives and are vulnerable to malicious actors

- The NCA fails to plan for future workforce needs and capabilities
- The NCA loses confidence and trust of key stakeholders
- The NCA does not comply with key regulatory requirements, especially for procurement activity

Management strategies include:

- ensuring appropriate project governance arrangements for major projects, including with respect to stakeholder engagement and communication
- maintaining a positive safety culture and environment through safety and hazard checks; ensuring appropriate safety plans for major events and projects; having all possible measures in place to prevent death or injury; and work health and safety training and awareness activities
- ongoing and systemic assessment of asset condition to underpin sound budgeting and prioritisation of effort
- regularly updating asset management plans and preparing business cases as appropriate for Government consideration
- being an employer of choice for a range of technical and generalist skills by providing rewarding and interesting roles and building cohesive teams that are proud to be custodians of the National Capital
- supporting changes to the nature of work and providing flexibility in working arrangements to support and retain staff
- continuing to implement our Commitment to Community Engagement policy to ensure effective community and stakeholder engagement and consultation
- aligning people and resources with areas of greatest priority including through strategic workforce planning.

How We Measure Success

Changes have been made to performance measures since publication of both the 2024-25 Corporate Plan and the 2025-26 Portfolio Budget Statements (PBS), with details provided below. The numbering of performance measures has also been amended to provide more direct alignment between performance information published in the PBS, the Corporate Plan, and the Annual Report.

The 2025-26 performance measures continue to strengthen the consistency, transparency and robustness of our performance information, and better reflect the work of the NCA. The performance measures published in this Corporate Plan will be assessed in the NCA's 2025-26 annual performance statements.

Outcome 1 – To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance.

Program 1.1 – Planning and designing areas of special national importance in Canberra and raising community awareness by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.

Program 1.2 – To facilitate the proper management and enhancement of National Land.

Outcome 1	Program 1.1			
Performance Measure 1.1.1	Percentage of Works Approvals applicants satisfied the regulatory process is transparent, clear and easy to understand.			
Targets to measure performance				
2025-26 Target	2026-27	2027-28	2028-29	
80% of respondents providing a satisfactory response	As for 2025-26	As for 2026-27	As for 2027-28	
Data Source	Survey responses from works approvals applicants			
Methodology	Applicants who have lodged applications through the Works Approval eLodgement (WAeL) system, will be asked to assess the NCA's works approval regulatory process against three categories: transparent, clear, and easy to understand. Responses will be combined to provide an aggregate measure of satisfaction.			
Measure Type	Regulator Principle 1: Continuous improvement and building trust			
Owner	Statutory Planning & Heritage			
Changes	Performance measure 1.2.1 (as published in the 2024-25 Corporate Plan) has been renumbered to 1.1.1. The wording has also been updated to allow for clearer measurement of the NCA's performance of its statutory approvals' role.			



Outcome 1	Program 1.1		
Performance Measure 1.1.2	At least 80 per cent of Works Approvals applications processed are assessed against the National Capital Plan within 15 working days		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
80% of Works Approvals processed within 15 days	As for 2025-26	As for 2026-27	As for 2027-28
Data Source	The NCA's Works Approvals eLodgement (WAeL) system		
Methodology	Processing timeframes for a Works Approvals application commences upon payment of the application fee and finishes when an outcome decision has been provided to the applicant. The application processing timeframe may be paused during this process for a range of reasons such as requesting additional information, public consultation, and referral to an external agency.		
Measure Type	PBS measure; Efficiency		
Owner	Statutory Planning & Heritage		
Changes	Performance measure 1.2.2 (as published in the 2024-25 Corporate Plan) has been re-numbered to 1.1.2.		

Outcome 1	Program 1.1		
Performance Measure 1.1.3	Percentage of stakeholders giving a satisfactory rating on the NCA's communication and engagement efforts		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
80% of respondents providing a satisfactory response	As for 2025-26	As for 2026-27	As for 2027-28
Data Source	Responses from stakeholders engaging with the NCA		
Methodology	Data from each source will be aggregated to provide an outcome.		
Measure Type	Regulator Principle 3: Collaboration and engagement; Effectiveness		
Owner	Visitor Experience & Events		
Changes	Performance measure 3.1.3 (as published in the 2024-25 Corporate Plan) has been re-numbered to 1.1.3.		



Outcome 1	Program 1.1		
Performance Measure 1.1.4	Visitor satisfaction rating of at least 90 per cent across the NCA Estate		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
90% of respondents providing a satisfactory response	As for 2025–26	As for 2026-27	As for 2027–28
Data Source	Survey responses from visitors to the NCA Estate		
Methodology	Visitors to attractions throughout the NCA estate are offered the opportunity to rate their experience between one and five, with one being a very poor experience and five being an excellent experience. Responses of four and five are considered to be satisfactory. Responses will be aggregated to provide an outcome.		
Measure Type	PBS Measure; Effectiveness		
Owners	Director – Visitor Experience & Events		
Changes	Performance measure 3.1.1 (as published in the 2024–25 Corporate Plan) has been renumbered to 1.1.4. The wording has also been updated to allow survey collection points to be utilised across the entire NCA estate, rather than limited to a defined number of locations.		

Outcome 1	Program 1.1		
Performance Measure 1.1.5	Percentage of participants reporting a high level of satisfaction with education programs		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
90% of respondents providing a satisfactory response	As for 2025–26	As for 2026-27	As for 2027–28
Data Source	Survey responses from education program participants. Educational programs include any tour, talk, program or activity led by our team, designed to help individuals acquire knowledge based on the content we deliver. These currently include guided tours throughout the NCA Estate, themed talks at the National Capital Exhibition, and other educational activations.		
Methodology	Representatives from school groups participating in NCA education programs are offered the opportunity to rate their experience between one and five, with one being a very poor experience and five being an excellent experience. Responses of four and five are considered to be satisfactory. Responses will be aggregated to provide an outcome.		
Measure Type	Effectiveness		
Owners	Director - Visitor Experience & Events		
Changes	Performance measure 3.2.2 (as published in the 2024–25 Corporate Plan) has been re-numbered to 1.1.5.		



Outcome 1	Program 1.2		
Performance Measure 1.2.1	At least 90% of capital improvements are actioned within target timeframes		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
90% of capital improvements actioned within target timeframes	As for 2025-26	As for 2026-27	As for 2027-28
Data Source	Capital Works Reports		
Methodology	The Capital Works Committee, with oversight from Senior Executive Staff, manage and track Capital Works projects with monthly progress reports that includes tracking of completion timeframes.		
Measure Type	PBS Measure; Efficiency		
Owners	Commercial Advisory Unit		
Changes	Performance measure 2.2.1 (as published in the 2024-25 Corporate Plan) has been re-numbered to 1.2.1.		

Outcome 1	Program 1.2		
Performance Measure 1.2.2	At least 90 per cent of maintenance issues are addressed within target timeframes, in accordance with safety, risk and priority		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
90% of maintenance issues addressed within target timeframes	As for 2025-26	As for 2026-27	As for 2027-28
Data Source	Contracted service provider reports		
Methodology	The NCA sets performance timeframes for maintenance activities managed by contracted service providers. Service providers submit monthly reports detailing maintenance activities conducted and supporting evidence.		
Measure Type	PBS Measure; Efficiency		
Owner	Built Assets		
Changes	Performance measure 2.1.1 (as published in the 2024-25 Corporate Plan) has been re-numbered to 1.2.2.		



Outcome 1	Program 1.2		
Performance Measure 1.2.3	To increase the National Estate tree canopy, plant a minimum of 600 new trees per year		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
600 new trees planted each year	As for 2025–26	As for 2026-27	As for 2027–28
Data Source	The NCA’s Asset Management Database		
Methodology	The NCA’s Tree Management Policy outlines a target of 40% canopy coverage by 2030, equating to an annual increase of 1%. It has been estimated (based upon an average coverage of 25m ² per mature tree) that a minimum of 600 additional advanced stock trees need to be planted per year to meet this target.		
Measure Type	Effectiveness, Output		
Owner	Estate Management		
Changes	Performance measure 1.3.1 (as published in the 2024–25 Corporate Plan) has been renumbered to 1.2.3. The wording has also been updated to include a target number rather than a target percentage of tree planting, allowing for a higher degree of accuracy when calculating a performance outcome.		

Outcome 1	Program 1.2		
Performance Measure 1.2.4	Percentage of key documents underpinning the maintenance and management of the National Estate reviewed within target timeframes		
Targets to measure performance			
2025-26 Target	2026-27	2027-28	2028-29
90% of documents reviewed within target timeframes	As for 2025–26	As for 2026-27	As for 2027–28
Data Source	The NCA’s Asset Management System Documents Index		
Methodology	The Asset Management System Documents Index is a list of key documents that underpin the maintenance and management of the NCA Estate. Documents have a specific review timeframe and are tracked and maintained by NCA Directors, with oversight by Senior Executive Staff, to ensure maintenance documentation remains up-to-date and effective.		
Measure Type	Effectiveness		
Owner	Built Assets		
Changes	Performance measure 2.1.2 (as published in the 2024–25 Corporate Plan) has been re-numbered to 1.2.4. The wording has also been updated to provide for document categories with differing periodic review timeframes.		

Background

Self-Government for the ACT in 1988 resulted in the Australian Government and the ACT Government sharing responsibility for the further planning and development of the Territory.

Under the relevant legislation, the Australian Government is responsible for Canberra's role and functioning as the National Capital, and the ACT Government has responsibilities comparable to those of Australian States in most respects, as well as a range of municipal services.

The Australian Capital Territory (Planning and Land Management Act 1988 (the PALM Act) requires a National Capital Plan to be prepared and administered by the NCA, to ensure that Canberra and the Territory are planned and administered in accordance with their national role and significance. The National Capital Plan and any amendments to the Plan are submitted to the responsible Minister for approval and are also subject to Parliamentary agreement.

The functions of the NCA are set out in section 6 of the PALM Act:

- to prepare and administer a National Capital Plan (the Plan), providing the overall planning and development framework for Canberra as Australia's National Capital
- to keep the Plan under constant review and to propose amendments to it as required
- on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works
- to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital
- to foster an awareness of Canberra as the National Capital
- with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas
- with the exception of the taking of water, and with the Minister's approval, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital, on behalf of the Commonwealth

Managing National Capital assets

The National Capital Estate covers a significant and central area of the Australian Capital Territory (ACT). With a total value of around \$1.4 billion, NCA-managed assets include:

- Lake Burley Griffin
- Scrivener Dam
- Anzac Parade and its memorials
- Australians of the Year Walk
- Blundells Cottage
- Boundless Canberra Playground
- Captain Cook Memorial Jet
- Commonwealth Park
- Commonwealth Place
- Diplomatic Estates
- Kings Park
- Lindsay Pryor National Arboretum
- National Rock Garden
- Magna Carta Place
- National Capital Exhibition
- National Carillon
- Old Parliament House Gardens
- Parliamentary Zone
- Peace Park
- Reconciliation Place
- R.G. Menzies Walk
- Stirling Park (Gura Bung Dhaura)
- 37 bridges, including Commonwealth and Kings Avenue Bridges
- Over 40 historic and operational buildings
- Over 175 memorials, plaques and public art items
- Around 60 kilometres of roads
- Over 40 carparks with around 7400 parking spaces
- Over 280,000 square metres of footpaths
- Around 19,000 trees
- Over 30 event venues
- 21 listed heritage places (19 on the Commonwealth Heritage List and two on the National Heritage List)


37
bridges


19,000
trees


175
memorials


7,400
parking spaces

National Capital Authority

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Australian Government
National Capital Authority



NATIONAL TRIANGLE
CANBERRA